GENERAL PLANNING
• Define “control of the waterfront” – 51%? (x3)
• Formulate a waterfront business plan (x2).
• Comprehensive waterfront planning needed.

PORT MANAGEMENT
• Secure control of waterfront (x4).
• Retain/maintain ownership of ferry dock (x2).
• Partnership with railroad – lots of employees and resources.
• Make decision – sever ties with railroad or move forward.
• Managing the port is not turn-key.
• Determine how to transition post-2023.
• Skagway needs a paradigm shift.
• Look at historic and future partnership opportunities.
• Retain dual-purpose port – tourism and industrial.
• Improve port facilities / address dock structural issues.
• Maintain environmental oversight of port.
• Include Small Boat Harbor as economic component of port.
• Protect / develop tourism component of port.

PORT CONFIGURATION
• Separate tourism and industrial areas of port; west side industrial (x4)
• Small Boat Harbor should be expanded (x3).
• Small Boat Harbor should not be expanded.
• Reconfigure docks and ensure an open shipping lane; remove Ore and Broadway Docks and replace with one dock.
• Dock smaller ships at north Ore Dock berth.
• Expand cargo capacity of port.
• Move Pullen Creek RV Park.
• Relocate AML.

VISITOR EXPERIENCE
• Ensure continued support of quality visitor experience.
• Preserve small town charm.
• Managed growth in line with good quality of visitor experience (x2).
• Improve visitor experience.

ECONOMY
• Tourism is the main economy, is lucrative, and should be supported.
• Mechanisms for diversification needed.
• Build business opportunities.
• Skagway is in a great position and can decide its future.
• Geography is key to success of Skagway.
• Waterfront is Skagway’s most valuable asset.
• Cruise industry is stable economic base / ensures good quality of life.
• Skagway is at the cusp of another renaissance.
• Diversify economy.
• Increase port revenue.

CAPACITY
• Visitor cap becomes clear as each particular issue is addressed (i.e., wastewater treatment plant capacity, incinerator capacity).
• Skagway is not at visitor capacity yet.
• Analyze how the MOS will handle increasing visitor numbers.
• What would the community be willing to give up by putting a cap on visitors? Visitor industry pays for services in Skagway. How to fund services without visitor income?
• Accommodate growth / be flexible.
• Maintain port capacity.
• It is premature to put a cap on visitors.

RAILROAD
• Railroad is a safety valve for visitors / reduces number of people in town.
• Year-round railroad needed for year-round economy.

MINING / ORE TERMINAL
• If there is a mining component in the port, containerized only (x2)
• Ore terminal was beneficial to Skagway in past; include it in future planning.
• Good opportunities for ore transport via rail.
• What is economic value of Ore Terminal? Investigate other uses for site.
• Mining industry benefits to Skagway are unknown; study needed.